



Results Briefings for Fiscal 2016

May 10, 2017

1. FY2016 Results and FY2017 Forecast

2. Global Strategy—Thailand, US, Japan (FY2016 Summary and Outlook)

3. Financial Condition and Shareholder Returns

4. Progress on the Medium-Term Management Plan

1. FY2016 Results and FY2017 Forecast

Ordinary Income: ¥19.8 Billion (Up ¥7.8 Billion Year on Year)

- Sales volumes: Growth in demand for automotive products, semiconductor/LCD production equipment
- Ordinary profit: up ¥7.8 billion, or 65.0%
 - Benefit from integration effects and other cost reductions
 - Improvement of UATH profit (UACJ (Thailand) Co., Ltd.)
 - Increase in sales volume
 - Improvement of inventory valuation

Year-End Dividend Forecast: ¥3 per Share

- We intend to pay a year-end dividend of ¥3 per share in line with our initial plan (interim dividend: ¥3 per share; total annual dividend: ¥6 per share)

Full-Year Results for Fiscal 2016



(Billions of Yen)

<Consolidated>	FY2015 (A)	FY2016 (B)	Change (B) - (A)
Net sales	575.7	568.3	(7.4)
Operating income	15.2	25.9	10.7
Ordinary income before inventory valuation impact	20.3	24.0	3.7
Ordinary income	12.0	19.8	7.8
Net income	5.1	8.7	3.6
Adjusted EBITDA	52.3	56.8	4.5

Notes: Net income: Net income attributable to owners of the parent
Adjusted EBITDA: EBITDA-inventory valuation impact

Sales and Operating income by Segment



(Billions of Yen)

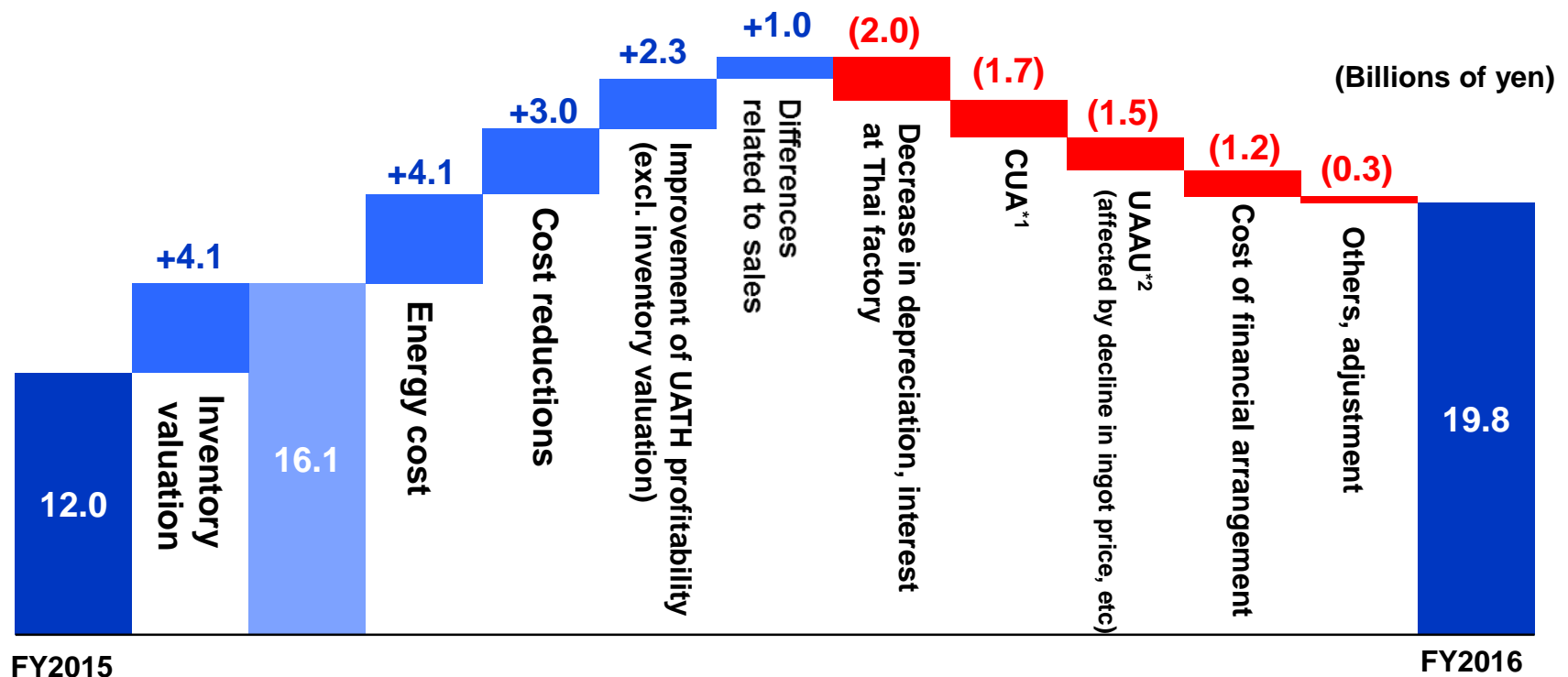
	FY2015 (A)		FY2016 (B)		Change (B) – (A)	
	Net sales	Operating income	Net sales	Operating income	Net sales	Operating income
Flat rolled products	460.9	18.1	451.3	26.8	(9.6)	8.6
Wrought copper products	46.9	0.3	43.2	0.7	(3.7)	0.4
Precision-machined components and related business	167.1	3.7	166.7	3.7	(0.3)	(0.0)
(Adjustment)	(99.1)	(7.0)	(92.9)	(5.3)	6.2	(1.7)
Total	575.7	15.2	568.3	25.9	(7.4)	(10.7)

Analysis of Consolidated Ordinary Income (FY2015 → FY2016)



¥12.0 Billion (FY2015) → ¥19.8 Billion (FY2016)

Includes integration effect differences of +¥3.0 billion
(FY2015 ¥8.0 billion → FY2016 ¥11.0 billion)



Flat Rolled Product Sales Volume by Product Type



(Thousands of tons)

	FY2015 (A)	FY2016 (B)	Change (B)-(A)
Can stock	614	626	11
Foil	46	47	1
IT	21	20	(1)
Automotive	80	104	24
Thick plates	62	67	5
Other general- purpose materials	146	158	12
Total	970	1,021	51
	For the Japanese market: 510 For overseas market: 460	For the Japanese market: 518 For overseas market: 503	(8) (43)

Ordinary Income: ¥30.0 Billion (Up ¥10.2 Billion Year on Year)

- Sales volumes: Up year on year
 - Can stock in Thai factory should increase significantly.
 - Automotive materials, semiconductor/LCD production equipment are expected to continue rising.
- Ordinary income: Up ¥10.2 billion, or 51.4%
 - Improvement of UATH
 - Increase in sales volume
 - Benefit from integration effects and other cost reductions
 - Improvement of inventory valuation

Annual Dividend Forecast of ¥6 per Share

- In light of our capital expenditure and financial status, we plan to maintain an annual dividend of ¥6 per share (including an interim dividend of ¥3 and a year-end dividend of ¥3)

Note: Figures are before changes in the number of shares constituting one trading unit and a reverse stock split (to change on October 1, 2017).

Full-Year Forecast for Fiscal 2017



(Billions of Yen)

<Consolidated>	FY2016 (A)	FY2017 Forecast (B)	Change (B) - (A)
Net sales	568.3	630.0	61.7
Operating income	25.9	36.0	10.1
Ordinary income before inventory valuation impact	24.0	25.2	1.2
Ordinary income	19.8	30.0	10.2
Net income	8.7	17.0	8.3
Adjusted EBITDA	56.8	60.4	3.6

Assumptions (FY2017): Nikkei average price of aluminum metal of ¥275/kg, exchange rate of ¥112/US\$, crude oil price of 55US\$/B

Notes: Net income: Net income attributable to owners of the parent
Adjusted EBITDA: EBITDA-inventory valuation impact

Forecast Sales and Operating Income by Segment



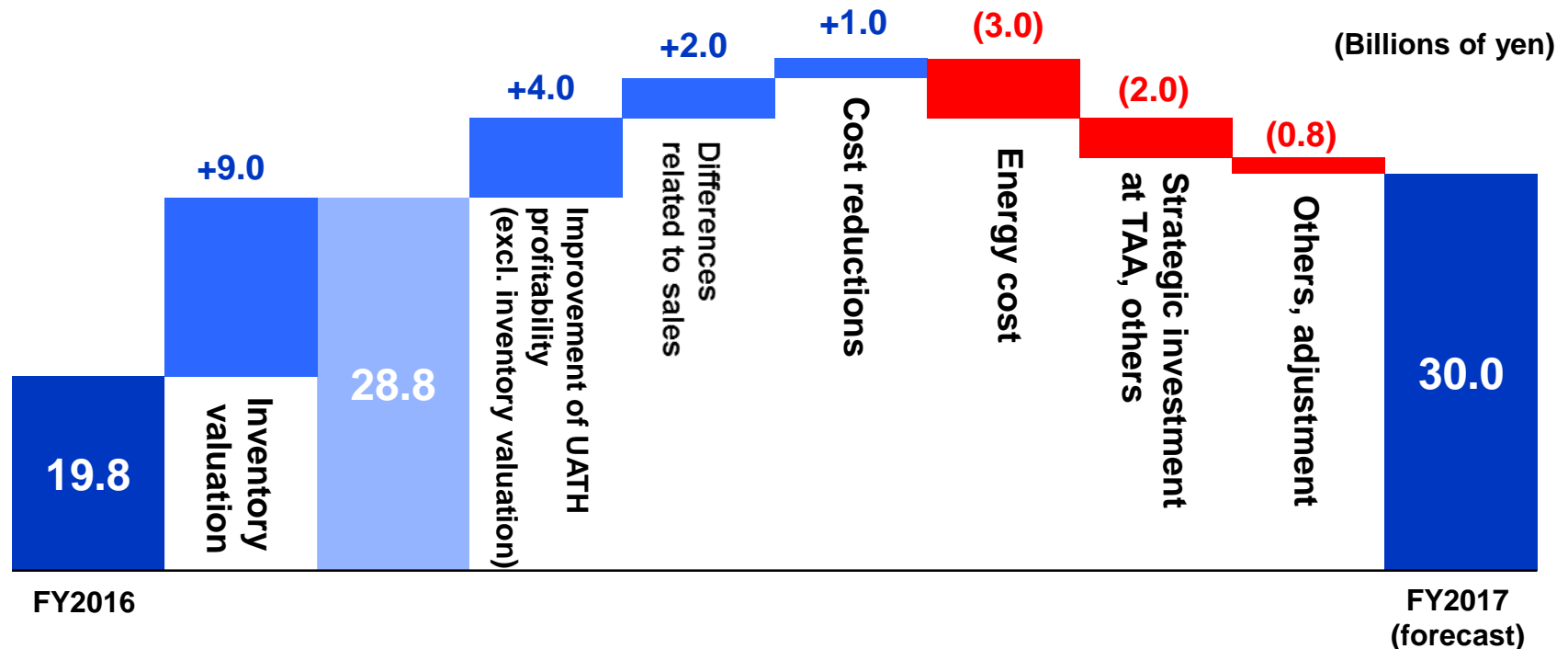
(Billions of Yen)

	FY2016 (A)		FY2017 Forecast (B)		Change (B) – (A)	
	Net sales	Operating income	Net sales	Operating income	Net sales	Operating income
Flat rolled products	451.3	26.8	501.1	34.9	49.8	8.1
Wrought copper products	43.2	0.7	48.5	1.6	5.3	0.9
Precision-machined components and related business	166.7	3.7	181.8	4.9	15.0	1.2
(Adjustment)	(92.9)	(5.3)	(101.4)	(5.4)	(8.5)	(0.1)
Total	568.3	25.9	630.0	36.0	61.7	10.1

Analysis of Consolidated Ordinary Income (FY2016 → FY2017 Forecast)

¥19.8 Billion (FY2016) → ¥30.0 Billion (FY2017 forecast)

Includes integration effect differences of +¥1.0 billion
(FY2016 ¥11.0 billion → FY2017 forecast ¥12.0 billion)



Flat Rolled Product Sales Volume by Product Type



(Thousands of tons)

	FY 2015 (A)	FY 2016 Outlook (B)	Change (B)-(A)
Can stock	626	665	39
Foil	47	53	6
IT	20	25	5
Automotive	104	135	31
Thick plates	67	57	(10)
Other general- purpose materials	158	175	17
Total	1,021	1,111	89
	For the Japanese market: 518 For overseas market: 503	For the Japanese market: 536 For overseas market: 575	(18) (81)

Capital Investment and Depreciation and Amortization Forecasts



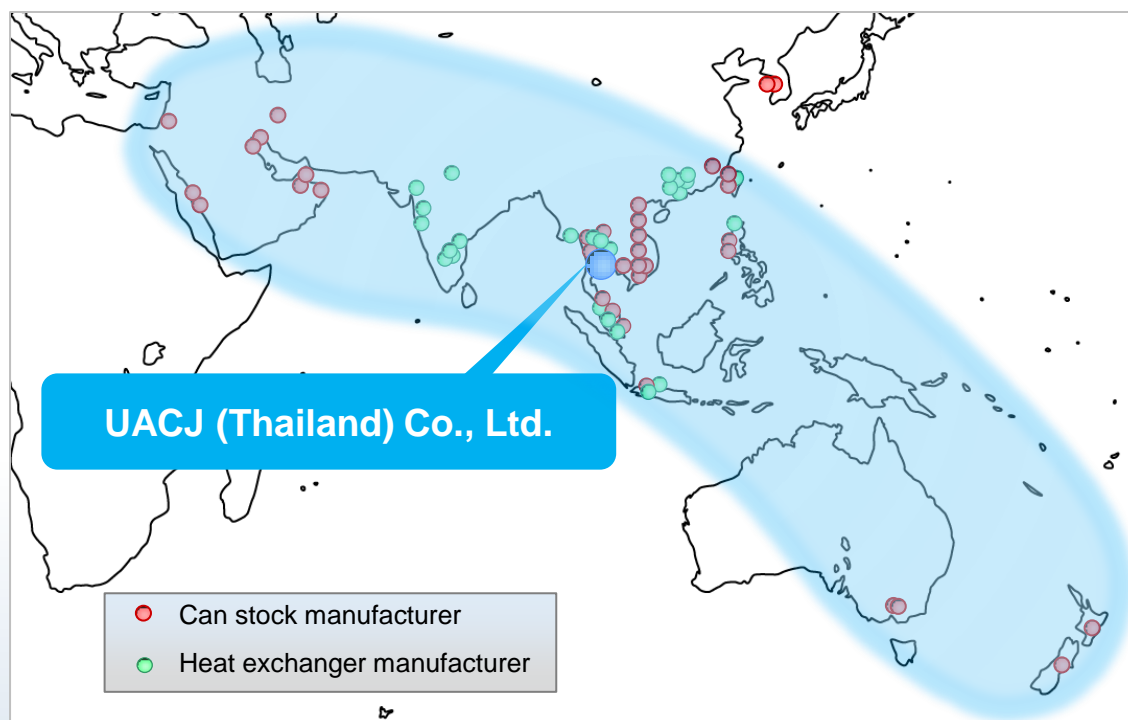
(Billions of yen)

		FY2016	FY2017 Outlook
Capital investment	General investment	11.2	15.9
	Strategic investment	20.4	45.4
	Total	31.6	61.3
Depreciation and amortization		22.8	25.0
Strategic investment and loans		23.1	3.8

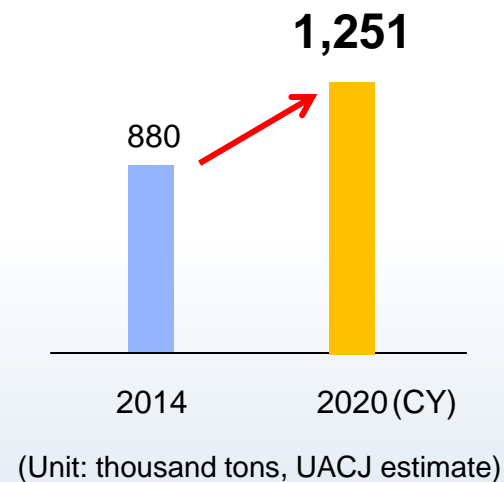
2. Global Strategy—Thailand, US, Japan (FY2016 Summary and Outlook)

Demand Expanding from Asia, the Middle East and Oceania

- UATH's* customers: Over 50 companies
- Strong demand from customers in the Middle East and Oceania, as well as Asia



Demand for Can Stock in Oceania, Asia (excl. Japan, China), Middle East, Africa



Realize Positive Impact after 2019 and Expand EBITDA Significantly

2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 (FY) →

CAPEX

1st & 2nd: ¥59.5 billion

3rd: ¥39.0 billion

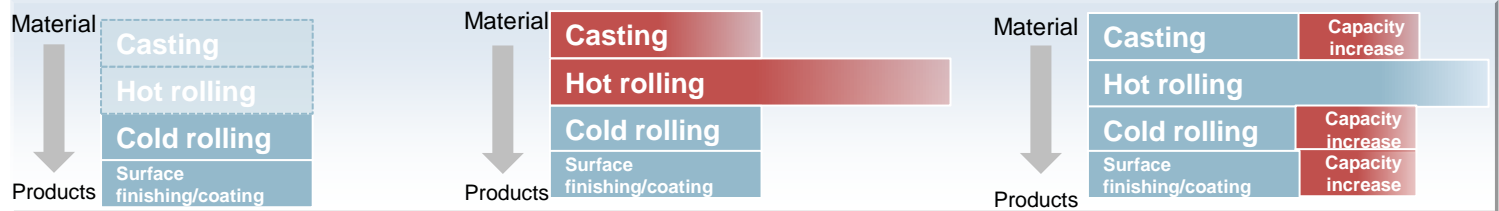
Target

**1st: Cold rolling, surface finishing/
coating**
**2nd: Casting, hot rolling,
coating for fin material**

**Casting, cold rolling, surface
finishing/coating**

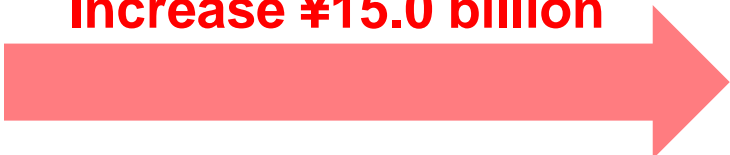
**Production
Capacity**

1st: 60Kt/year 2nd: 180Kt/year 3rd: 320Kt/year



EBITDA

**FY2016→FY2021
Increase ¥15.0 billion**



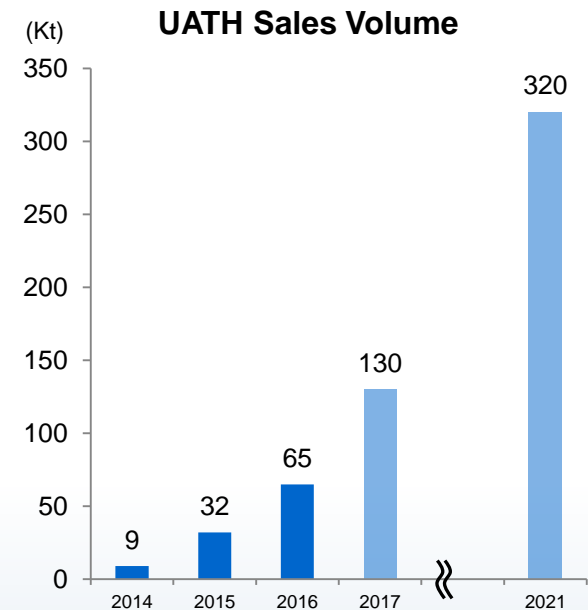
Aiming to Generate Positive Operating Income in 2H FY2017, Ordinary Income in FY2018

FY2016 summary

- Decided 3rd CAPEX in November (Approx. ¥39.0 billion)
- Improved workers' skill gradually
- Increased sales volume although approval of materials slower than we had expected

Outlook

- “Slow in approval of materials” situation is expected to be resolved in 2H FY2017
- Sales volume: 8,000–9,000 t/month (current)
13,000t/month in 2H FY2017
- Aiming to generate positive operating income in 2H FY2017, ordinary income in FY2018



Increasing Concerns about Shortage of Can Stock, Expanding Demand for ABS

Can stock: Concerns about shortage of supply as major aluminum companies have shifted their focus to the automotive field

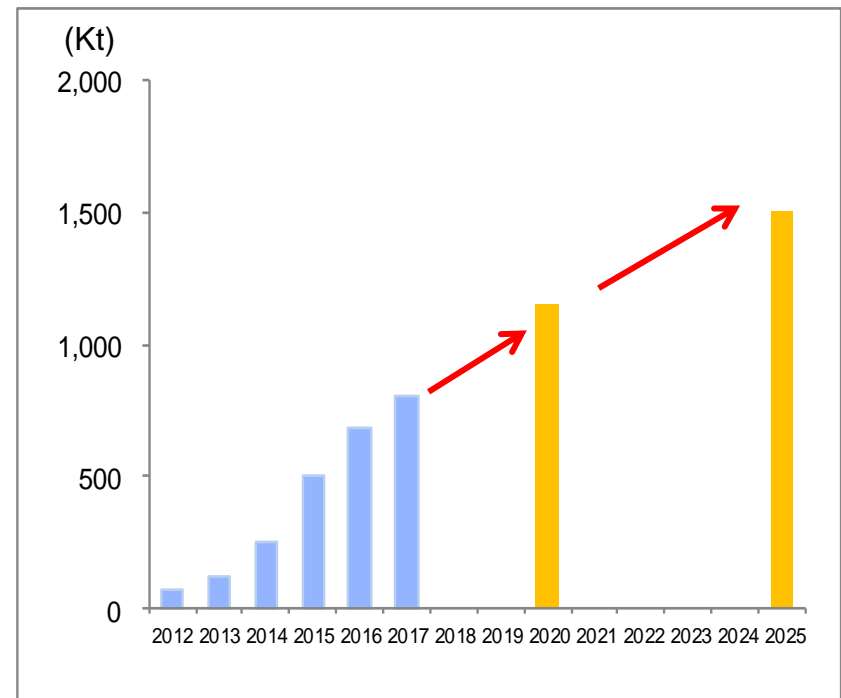
Major aluminum companies announced new CAPEX for ABS (Company A, N)
→ **Concerns about shortage of can stock**

TAA will increase its market position through global top-tier operational excellence in can stock

Become a leading supplier in the can stock market

Automotive: Demand has been increasing, met with CAFE regulation

North America: Demand for ABS



(Kt, UACJ estimate)

Implement CAPEX for Can Stock and ABS Substrate to Steadily Supply Customers

2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 (FY)

CAPEX

Joined our group
in Aug. 2011

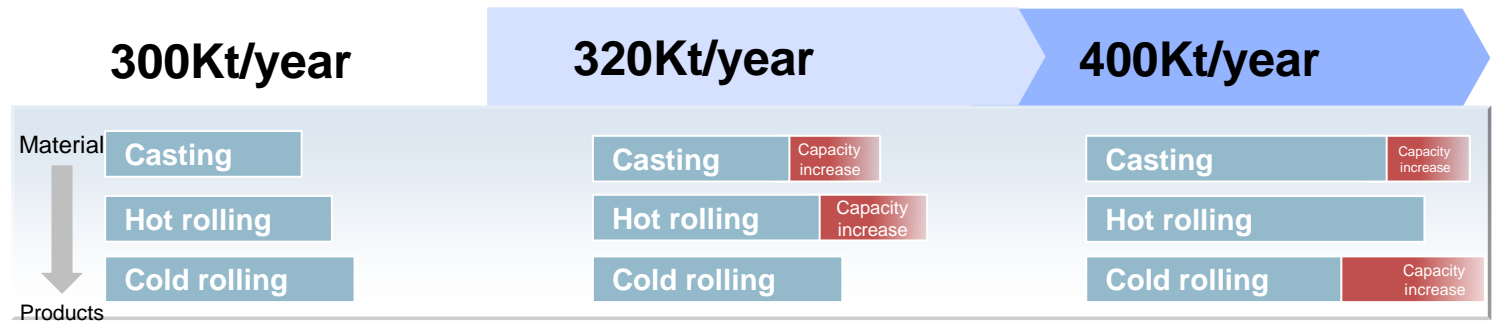
(1)
\$24.0M

(2)
\$175M

Target

(1) Casting (for cost reduction), hot rolling
(2) Casting (for cost reduction), cold rolling

Production capacity



EBITDA

FY2016→FY2021
Increase ¥7.0 billion

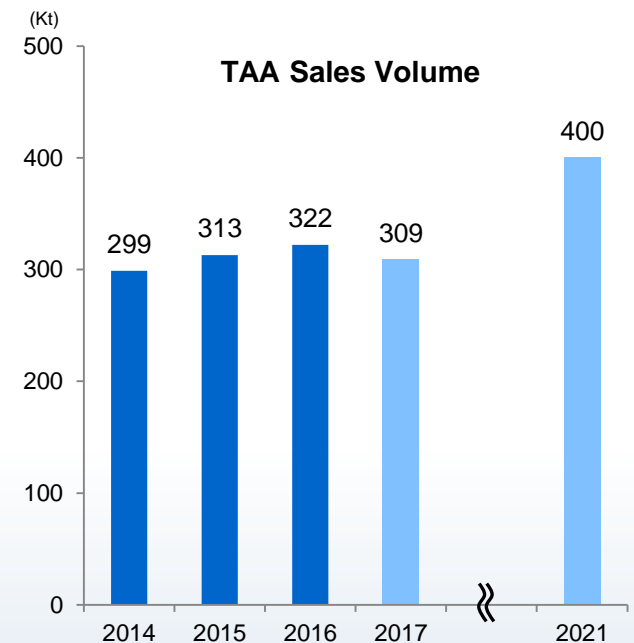
Group Companies in North/Central America To Expand Our Business by Meeting Demand for ABS and Alleviate Can Stock Supply Shortage

FY2016 summary

- TAA: Implemented CAPEX of \$175M for casting (pending) in Nov. 2016
- CUA: Delivered sample coil and started sales
- Purchased Whitehall

Outlook

- Our Group companies in North and Central America will expand our business by meeting demand for ABS and alleviating can stock supply shortages
- TAA: Decrease profit by initial cost from capital investment
- CUA: Steadily acquire customer approval and expand sales
- UWH*: Implement new CAPEX and increase sales



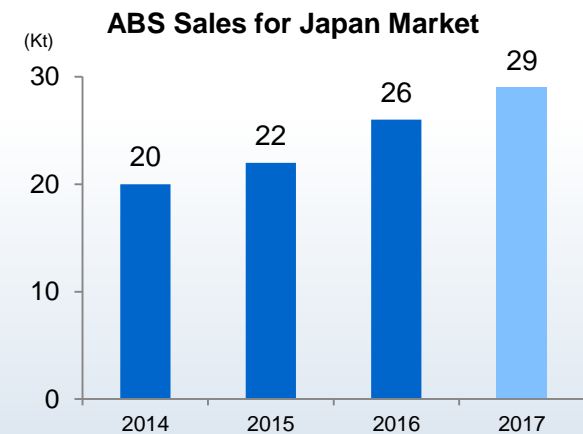
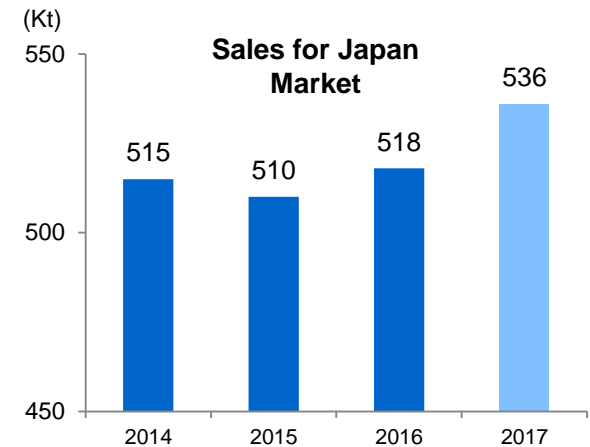
Reallocated Product mix as Scheduled, Accelerated Integration Effect

FY2016 summary

- Reallocate product mix as scheduled
Integration effect: ¥11.0 billion
- Sales volume: Increased sales for automotive and FPD/Semiconductor equipment

Outlook

- Regain market share in can stock
- Meet strong demand for automotive, LCD/semiconductor equipment
- Optimize production as last year in mid-term plan
 - Pursue cost reduction
 - Increase productivity



3. Financial Condition and Shareholder Returns

Ensure Funds for Growth and Bolster Our Balance Sheet

Public Offering (55 Million Shares)

+

Subordinated Loans (60-Year Maturity)

Amount

¥14.6 billion

¥40.0 billion

Purpose

UATH 3rd CAPEX
Increase capacity, reduce cost

CAPEX
(Excl. M&A, reimbursement of interest-bearing debt)

Effect/
Feature

Improve shareholder's equity ratio
Minimize dilution

¥20.0 billion is considered as
equity by credit rating agencies

Combine public offering and subordinated loan to
minimize dilution and stabilize our financial condition

Key Consolidated Management Indicators

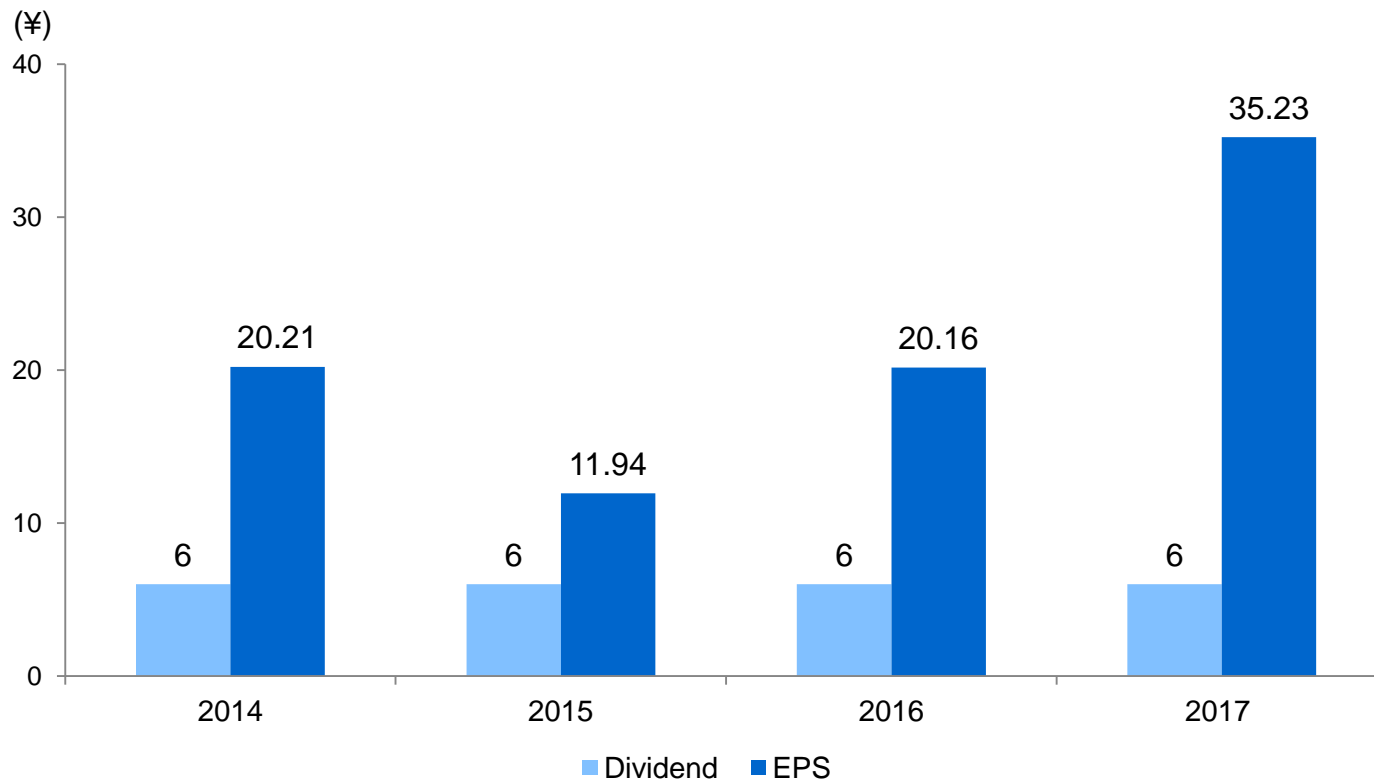


	As of March 31, 2016	As of March 31, 2017
Shareholders' equity (billions of yen)	165.0	184.1
Shareholders' equity ratio (%)	24.9	25.4
Interest-bearing debt (billions of yen)	289.0	323.8
D/E ratio (times)	1.75	1.49*
ROE (%)	3.0	5.0

Note: Figures factor in subordinated loans (50% regarded as capital by credit rating agencies)

Pay Stable and Sustainable Dividends

We consider a variety of factors, such as trends in corporate performance, securing funds to invest in improving corporate value, conducting R&D to boost competitiveness and strengthening our financial standing.



Note: Figures are before changes in the number of shares constituting one trading unit and a reverse stock split (to change on October 1, 2017).

4. Progress on the Medium-Term Management Plan

Working to become an “Aluminum Major”

Global Step I Mid-term Management Plan

- 1 Expand growth products in the transportation field—focusing on automobiles—and the energy field, and strengthen business in growth regions such as Asia
- 2 Construct an optimal production network for each business sector utilizing the synergies created through unification
- 3 Develop unique technologies and products by applying our vast technological prowess to fundamental research

Initiatives

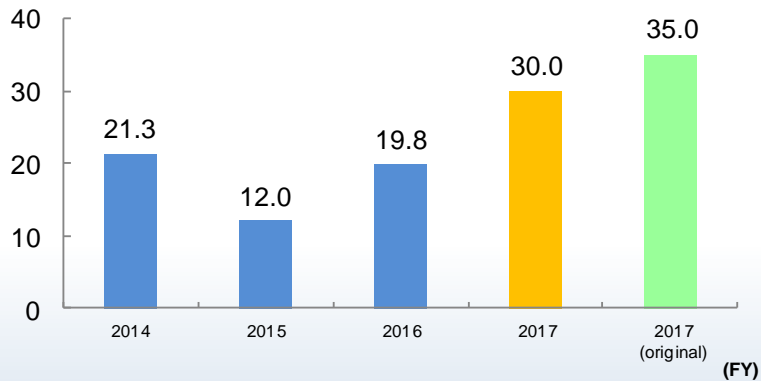
- 1 North America: Started JV as CUA, purchased Whitehall (ABS, automotive components)
TAA – CAPEX, provided substrate for CUA (can stock, ABS)
Thailand: UATH – Started comprehensive production, 3rd CAPEX (cans, heat exchangers)
China: Founded UACY DYG (heat exchangers), Europe: Established UEHEM
- 2 Reallocated product mix as scheduled
- 3 Centralized our R&D resources in Nagoya, promoted new product development and next-generation basic technologies

Next mid-term management plan will be announced at the end of March 2018

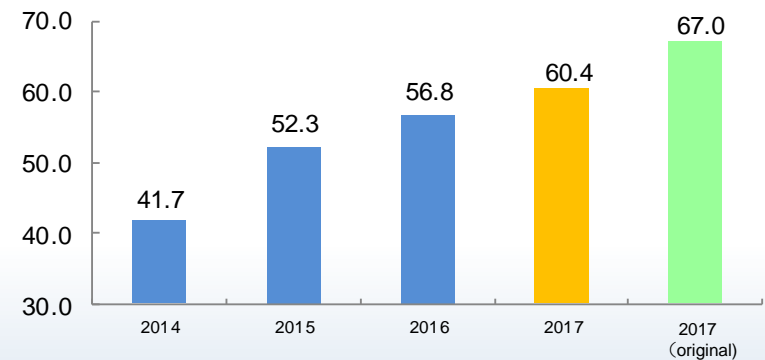
Progress on Medium-term Management Plan



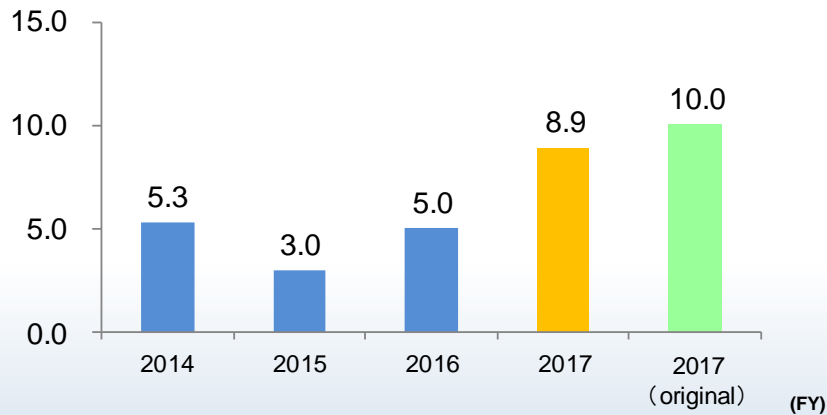
Ordinary Income (Billions of yen)



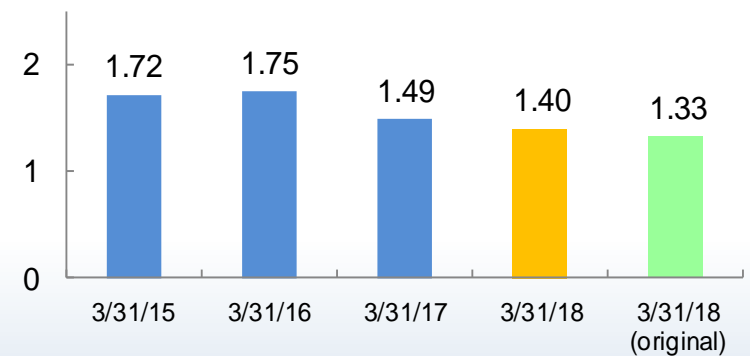
Adjusted EBITDA (Billions of yen)



ROE (%)



D/E Ratio (Times)



Note: Factors in in subordinated loan

Appendix

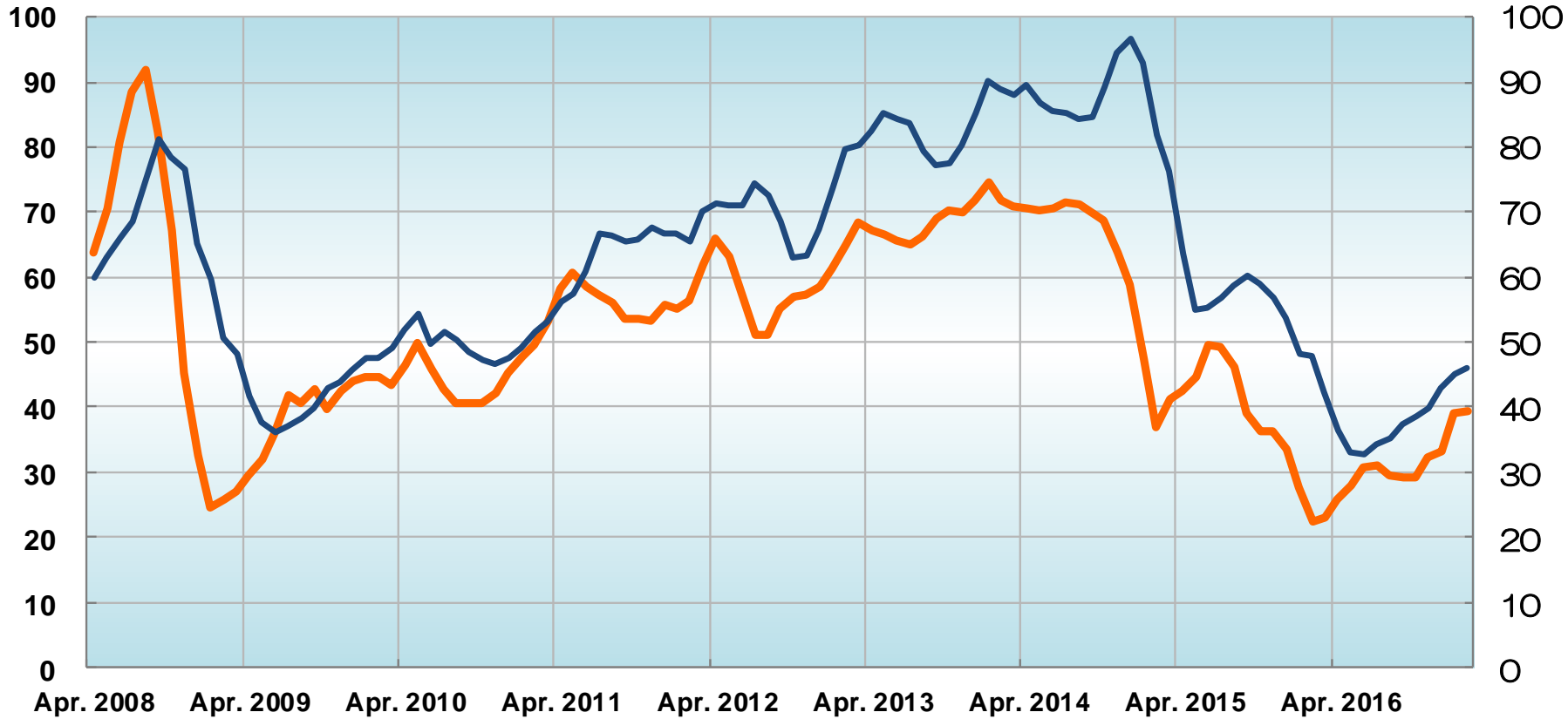
Assumptions and Sensitivities

	FY2016	FY2017 (estimate)	Sensitivity on Ordinary Income
Nikkei average price of aluminum (¥/kg)	236	275	¥10/kg change → ¥2.0–3.0 billion
LME (\$)	1,688	1,900	\$100/t change → ¥2.2–¥3.5 billion
Foreign exchange (¥/\$)	109	112	Almost no impact -Fuel and additional material cost: become positive by stronger yen -Rolling margin, forex conversion: become positive by weaker yen
(¥/Thai baht)	3.08	3.25	
Crude oil (\$)	45	55	\$10 change → Approx. ¥1.0 billion

Unit Fuel Costs

Crude oil CIF
(yen/L)

LNG CIF
(yen/kg)

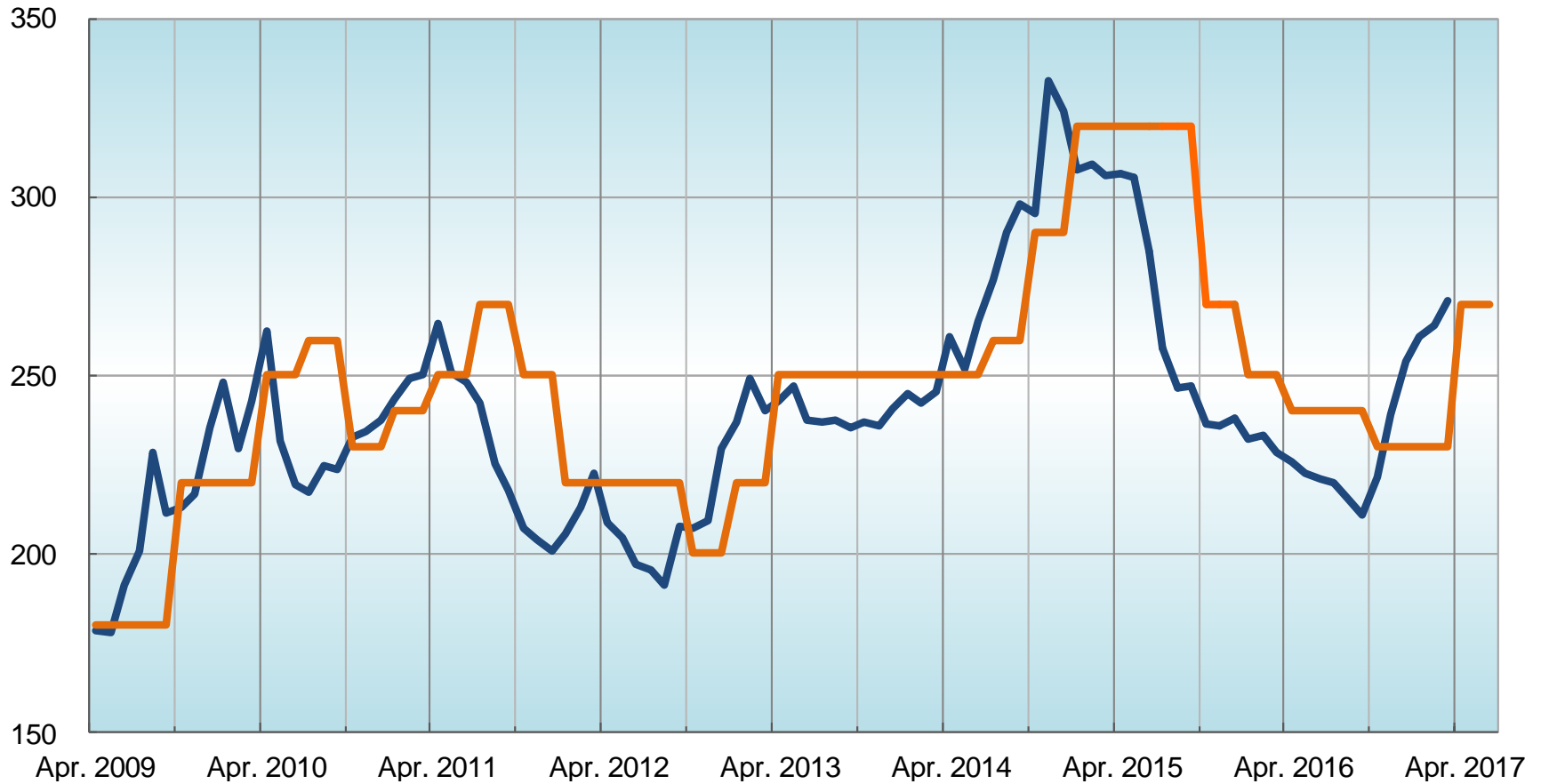


— LNG CIF (yen/kg)

— Crude oil CIF (yen/L)

Nikkei Average Primary Ingot Price/ Standard Primary Aluminum Ingot Price

(Yen/kg)



— Nikkei market price of aluminum — Standard primary aluminum ingot price

Financial Data



(Billion Yen)		FY2014	FY2015	FY2016	FY2017 (Estimate)
Net sales		572.5	575.7	568.3	630.0
Operating income		23.7	15.2	25.9	36.0
Ordinary income before inventory valuation impact		14.2	20.3	24.0	25.2
<Inventory valuation impact>		7.1	(8.3)	(4.2)	4.8
Ordinary income		21.3	12.0	19.8	30.0
Net income attributable to owners of the parent		8.6	5.1	8.7	17.0
Adjusted EBITDA		41.7	52.3	56.8	60.4
CAPEX	General	12.0	12.4	11.2	15.9
	Strategic	34.5	18.1	20.4	45.4
	Total	46.5	30.5	31.6	61.3
Depreciation		21.8	22.2	22.8	25.0
Strategic investment and loans		3.8	5.5	23.1	3.8
Shareholders' equity		172.3	165.0	184.1	198.2
Shareholders' equity ratio		25.4	24.9	25.4	26.9
Interest-bearing debt		295.9	289.0	323.8	324.8
D/E ratio*		1.72	1.75	1.49*	1.40*
ROE		5.3	3.0	5.0	8.9

*Factoring in subordinated loan

Cautionary Note Concerning Forward-Looking Statements

This presentation contains various forward-looking statements that are based on current expectations and assumptions of future events. All figures and statements with respect to the future performance, projections and business plans of UACJ and its Group companies constitute forward-looking statements. Although UACJ believes that its expectations and assumptions are reasonable, actual results and trends UACJ's performance could differ materially from those expressed or implied by such figures or statements due to exchange rate movements and uncertainties in future business circumstances.

Please be advised that these forward-looking statements involve risks and uncertainties, including the possibility actual sales and profits could be different from those described in this supplementary material. UACJ makes no assurance or guarantee that there will not be a significant variance between the forecasts herein and actual results. These materials are not intended to provide assistance with investment decision-making.

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